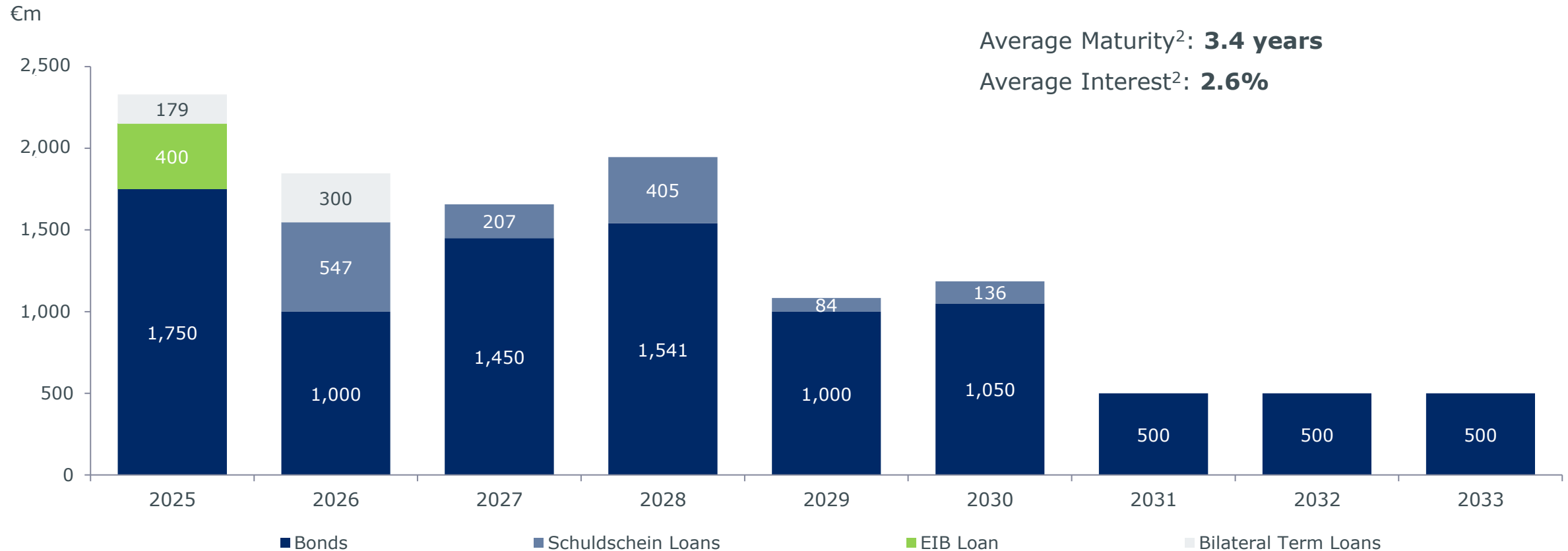


Well-balanced maturity profile¹



¹ As of September 30, 2024, and based on utilization of major financing instruments, excl. Commercial Paper and other cash management lines

² Calculations based on total financial debt, excluding Lease & Purchase Money Obligations