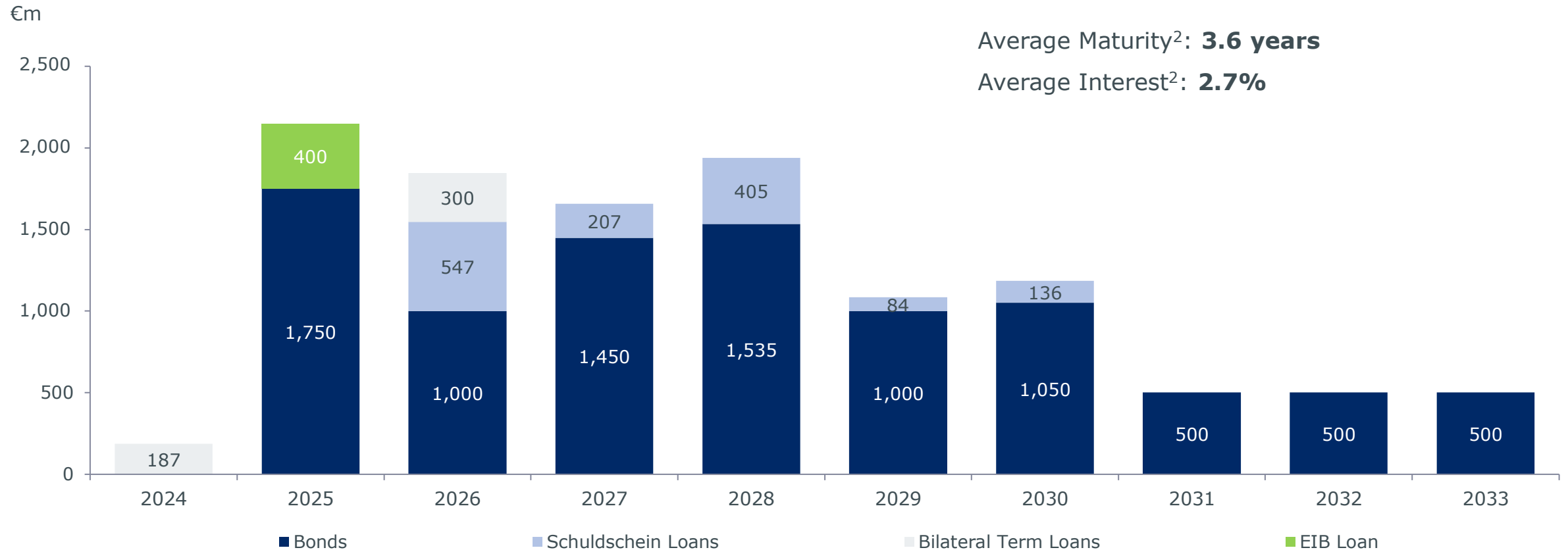


# Well-balanced maturity profile<sup>1</sup>



<sup>1</sup> As of June 30, 2024, and based on utilization of major financing instruments, excl. Commercial Paper and other cash management lines

<sup>2</sup> Calculations based on total financial debt, excluding Lease & Purchase Money Obligations