

Conference Call – Q1/2017 Results



Bad Homburg, 3 May 2017

Safe Harbor Statement

This presentation contains forward-looking statements that are subject to various risks and uncertainties. Future results could differ materially from those described in these forward-looking statements due to certain factors, e.g. changes in business, economic and competitive conditions, regulatory reforms, results of clinical trials, foreign exchange rate fluctuations, uncertainties in litigation or investigative proceedings, and the availability of financing. Fresenius does not undertake any responsibility to update the forward-looking statements contained in this presentation.

Fresenius Group: Q1/2017 Highlights

Fresenius Kabi's U.S. business well positioned for the next decade: Acquisition of Akorn and Merck KGaA's biosimilars business

HELIOS internationalization: Successful closing of Quirónsalud acquisition

All business segments contributed to strong organic sales growth

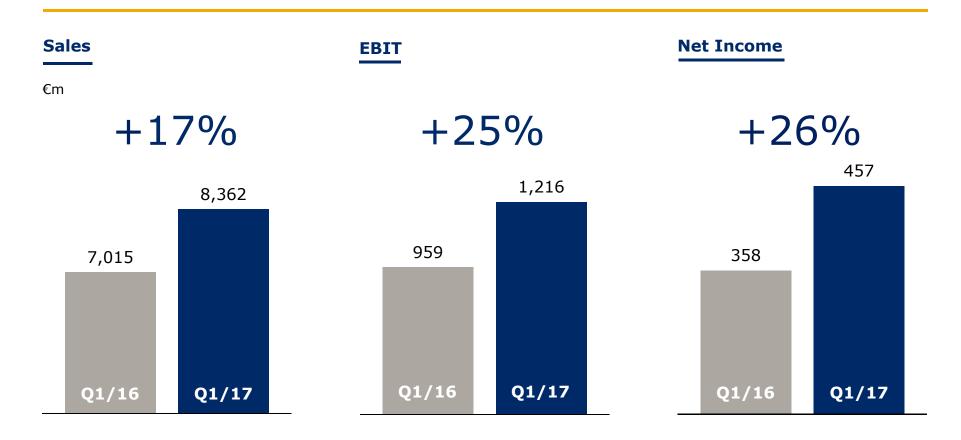
Excellent earnings growth

Group earnings guidance raised on a like-for-like basis¹

¹ Before transaction costs of ~€50 million for the acquisitions of Akorn, Inc. and Merck KGaA's biosimilars business; before expected expenditures for the further development of Merck KGaA's biosimilars business of ~€50 million (expected closing H2/17)



Fresenius Group: Q1/2017 Key Financials



Constant currency growth rates Net income attributable to shareholders of Fresenius SE & Co. KGaA



Fresenius Group: Profit and Loss Statement

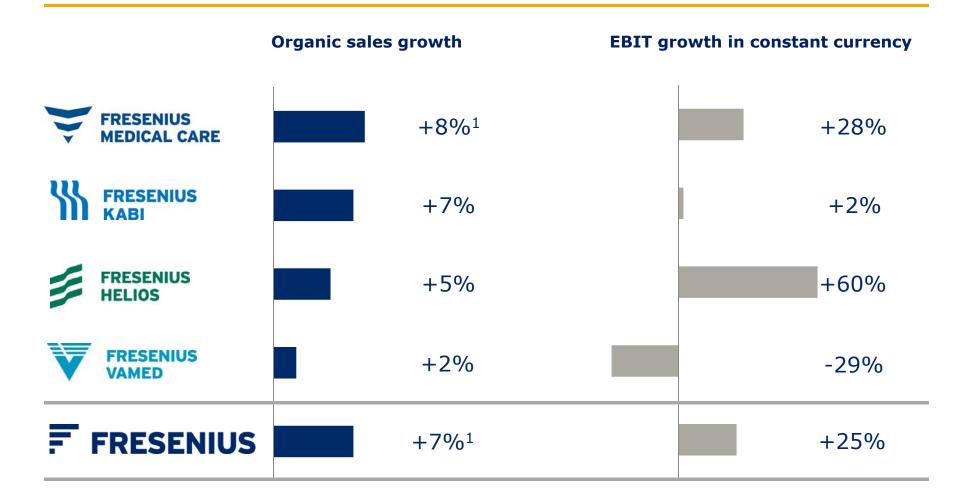
€m	Q1/2017	Δ Q1 YoY ¹
Sales	8,362	17%
EBIT	1,216	25%
Net interest	-157	-3%
Income taxes	-308	-31%
Net income ²	457	26%

¹ Constant currency growth rates

² Net income attributable to shareholders of Fresenius SE & Co. KGaA



Fresenius Group: Q1/2017 Business Segment Growth



¹ Excluding the agreement with the United States Departments of Veterans Affairs and Justice at Fresenius Medical Care North America



Fresenius Kabi (1/2)

North America

- 4% organic sales growth despite tough Q1/16 comp
- Gradual easing of IV drug shortages: 15 Kabi-marketed products currently designated in shortage vs. 16 at YE 2016
- New product launches: expected to be back-end loaded in FY/17; confirm 10+ target
- 2016 Pharmaceutical Supplier of the Year
- Confirm FY/17 outlook: midsingle-digit organic sales growth



Europe

- 7% organic sales growth
- Improved contract manufacturing business
- Confirm FY/17 outlook: low to mid-single-digit organic sales growth



Fresenius Kabi (2/2)

Emerging Markets

China

• 10% organic sales growth

- New tender rules:
 - 13 out of 31 provinces have concluded a tender process; introduction of new tender policy slower than anticipated; now expected to be mostly completed end of 2017
 - Expect low single-digit price impact in FY/17
- Continued double-digit volume growth projected

Asia-Pacific ex China: strong organic growth of 11%

Latin America/Africa: 14% organic sales growth



Emerging Markets overall

• FY/17 outlook raised: At least 10% organic sales growth



(before: likely double-digit organic sales growth)

Fresenius Kabi: EBIT

€m	Q1/2017	Δ Q1 YoY ¹
Europe	80	3%
Margin	14.7%	-30 bps
North America	236	-2%
Margin	38.1%	-220 bps
Asia-Pacific/Latin America/Africa	86	26%
Margin	19.5%	170 bps
Corporate and Corporate R&D	-89	-14%
Total EBIT	313	2%
Margin	19.5%	-110 bps

¹ Constant currency growth rates

Margin growth at actual rates



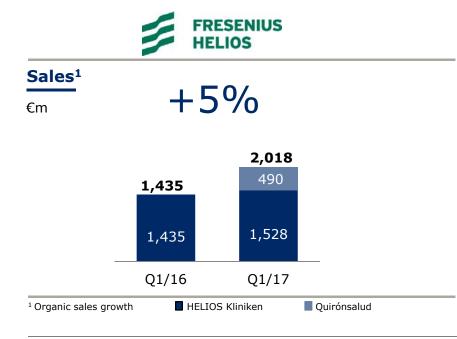
Fresenius Helios

HELIOS Kliniken

- Excellent organic sales growth (+5%) driven by solid admissions growth
- Opening of new hospital building in Duisburg (Germany)



- Consolidated since February 1, 2017
- Off to an excellent start: Strong sales and EBIT development
- First proton beam therapy center in Spain





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Fresenius Helios: Key Financials

€m	Q1/2017	Δ Q1 YoY
Total sales	2,018	41%
Thereof HELIOS Kliniken	1,528	6%
Thereof Quirónsalud	490	
Total EBIT Margin	255 12.6%	60% 150 bps
Thereof HELIOS Kliniken Margin	181 11.8%	14% 70 bps
Thereof Quirónsalud Margin	74 15.1%	



Fresenius Vamed

- 2% organic sales growth in Q1/17 reflects typical quarterly fluctuations of project business
- Solid order intake
- Order backlog at all-time high



€m	Q1/2017	Δ
Project business	77	-9%
Service business	146	10%
Total sales	223	2%
Total EBIT	6	-14%
Order intake ¹	220	-7%
Order backlog ¹	2,104	7% ²

¹ Project business only

² Versus December 31, 2016



Fresenius Group: Cash Flow

	Operat	ing CF	Capex	(net)	Free Cas	sh Flow ¹
€m	Q1/2017	LTM Margin	Q1/2017	LTM Margin	Q1/2017	LTM Margin
	192	17.4%	-84	-5.7%	108	11.7%
FRESENIUS HELIOS	184	11.5%	-45	-5.5%	139	6.0% ³
	-44	0.1%	-1	-0.9%	-45	-0.8%
Corporate/Other	-26	n.a.	-3	n.a.	-29	n.a.
FRESENIUS Excl. FMC	306	13.6%²	-133	-5.3%	173	8.3% ²
FRESENIUS	476	12.1%	-328	-5.2%	148	6.9%

¹ Before acquisitions and dividends ² Margin incl. FMC dividend

³ Understated: 6.5% excluding €37 million of capex commitments from acquisitions



Fresenius Group: 2017 Financial Outlook by Business Segment

€m except o	otherwise stated		2016 ¹ Base	2017e ¹ Previous	Q1/2017 ¹ Actual	2017e ¹ New
\$ \$\$	FRESENIUS KABI	Sales growth (org)	6,007	5% - 7%	7%	
	NABI	EBIT growth (cc)	1,171	5% - 7%	2%	6% - 8%² 🗭
	FRESENIUS HELIOS	Sales growth (org)	5,843 ³	3% - 5% ³	5%	
	HELIUS	Sales (reported)	5,843 ³	~8.6 bn ⁴	2.0 bn	
		EBIT	683 ³	1,020-1,070 ⁵	255	
V	FRESENIUS	Sales growth (org)	1,160	5% - 10%	2%	
	VAMED	EBIT growth	69	5% - 10%	-14%	

¹ All data according to IFRS

² Before transaction costs of ~€50 million for the acquisitions of Akorn, Inc. and Merck KGaA's biosimilars business; before expected expenditures for the further development of Merck KGaA's biosimilars business of ~€50 million (expected closing H2/17)

³ HELIOS Kliniken Germany, excluding Quirónsalud

⁴ Thereof Quirónsalud (11 months consolidated): ~€2.5bn

⁵ Thereof Quirónsalud (11 months consolidated): EBIT of €300 to €320m



Fresenius Group: 2017 Financial Guidance

€m except otherwise stated		2016 ¹ Base	2017e ¹ Previous	Q1/2017 ¹ Actual	2017e ¹ New
F FRESENIUS	Sales growth (cc)	29,471	15% - 17%	17%	
	Net income ² growth (cc)	1,560	17% - 20%	26%	19% – 21%³ 🗭

¹ All data according to IFRS

² Net income attributable to shareholders of Fresenius SE&Co.KGaA

³ Before transaction costs of \sim €50 million for the acquisitions of Akorn, Inc. and Merck KGaA's biosimilars business; before expected expenditures for the further

development of Merck KGaA's biosimilars business of ~€50 million (expected closing H2/17)



Attachments

















Financial results by business segment

		Q1/2017	ΔQ1 YoY
FRESENIUS	Sales	€4,548 m	16%
MEDICAL CARE	EBIT	€651 m	31%
	Sales	€1,604 m	9%
	EBIT	€313 m	3%
FRESENIUS	Sales	€2,018 m	41%
HELIOS	EBIT	€255 m	60%
FRESENIUS	Sales	€223 m	2%
VAMED	EBIT	€6 m	-14%

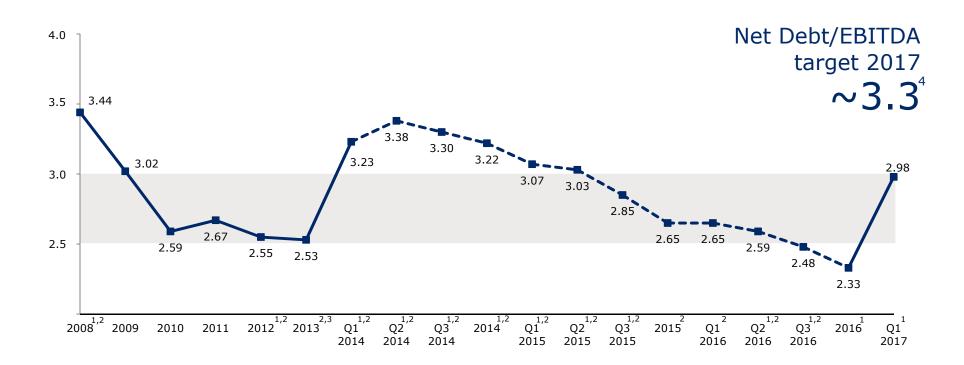
Fresenius Group: Overview – Calculation of Noncontrolling Interest

€m	Q1/2017	Q1/2016
Earnings before tax and noncontrolling interest	1,059	807
Taxes	-308	-229
Noncontrolling interest, thereof	-294	-220
Fresenius Medical Care net income not attributable to Fresenius (Q1/17: ~69%)	-212	-148
Noncontrolling interest holders in Fresenius Medical Care	-69	-62
Noncontrolling interest holders in Fresenius Kabi (-€9 m), Fresenius Helios (-€3 m), and due to Fresenius Vamed's 23% external ownership (-€1 m)	-13	-10
Net income attributable to Fresenius SE & Co. KGaA	457	358

Fresenius Group: Cash Flow

€m	Q1/2017	LTM Margin	Δ ΥοΥ
Operating Cash Flow	476	12.1%	41.7%
Capex (net)	-328	-5.2%	1.8%
Free Cash Flow (before acquisitions and dividends)	148	6.9%	
Acquisitions (net)	-5,468		
Dividends	-73		
Free Cash Flow (after acquisitions and dividends)	-5,393	-14.3%	

Fresenius Group: Leverage Ratio



¹ Pro forma acquisitions

² Before special items

³ Pro forma excluding advances made for the acquisition of hospitals from Rhön-Klinikum AG

⁴ Pro forma acquisitions of Akorn, Inc. and Merck KGaA's biosimilars business; before transaction costs of ~€50 million; excluding further potential acquisitions

At annual average FX rates for both EBITDA and net debt



Fresenius Kabi: Organic Sales Growth by Product Segment

Total sales	1,604	7%
Transfusion Technology		
Medical Devices/	268	7%
Clinical Nutrition	407	8%
Infusion Therapy	227	9%
IV Drugs	702	6%
€m	Q1/2017	Organic Growth



Fresenius Kabi: Organic Sales Growth by Regions

Total sales	1,604	7%
Asia-Pacific/Latin America/Africa	441	12%
Latin America/Africa	161	14%
Asia-Pacific	280	10%
North America	619	4%
Europe	544	7%
€m	Q1/2017	Organic Growth



HELIOS Kliniken: Performance Indicators

	Q1/2017	Q1/2016	Change
No. of hospitals ¹ - Acute care clinics - Post-acute care clinics	112 88 24	112 88 24	0% 0% 0%
No. of beds ¹ - Acute care clinics - Post-acute care clinics	34,533 29,361 5,172	34,706 29,618 5,088	0% -1% 2%
Admissions - Acute care (inpatient)	325,558	308,586	5%
Occupancy - Post-acute care	79%	76%	
Average length of stay (days) - Acute care ² - Post-acute care	6.3 25.9	6.4 25.3	

¹ December 31, 2016

² German average (2015): 7.3

Financial Calendar / Contact

Financial Calendar 2017

12.05.2017	Annual General Meeting, Frankfurt/Main
01.08.2017	Report on 2 nd quarter 2017
02.11.2017	Report on 3 rd quarter 2017

Please note that these dates could be subject to change.

Contact

Investor Relations Fresenius SE & Co. KGaA phone: +49 6172 608-2485 e-mail: ir-fre@fresenius.com For further information and current news: <u>www.fresenius.com</u>

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